

# Performance of Tukey's and Individual/Moving Range Control Charts

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This paper compares two control charts: Tukey (TCC) and individual/moving range (XmR) control charts. Both are designed to examine single observation per time period, but little is known about which one is more efficient and under what conditions. We simulated data from different distributions and examined the performance of the two control charts on these data. Performance was assessed using the of average run length, extra quadratic loss, median run length, standard deviation run length, performance comparison index, and relative average run length. Overall, TCC was more efficient than XmR, when observations had binomial, Rayleigh, logistic, lognormal, Maxwell, normal, Poisson, Weibull (with  $\alpha = 10, \beta = 1$ ), and Student's t (30 and 10 degrees of freedom) distributions. XmR was more efficient when observations had Student's t (with 4 degrees of freedom) and gamma (with  $\alpha = 4, \beta = 1$ ) distributions. These results suggest that improvement teams could reach faster conclusions if they use TCC in most common situations. Copyright © 2014 John Wiley & Sons, Ltd.

**Keywords:** average run length; individual and moving range control chart; Tukey control chart; extra quadratic loss; median run length; standard deviation run length

## 1. Introduction

In many processes, there is one observation per time period. In these situations, the process is typically analyzed using the individual/moving range (XmR) control chart. In recent years, Tukey control chart (TCC) has been proposed for the analysis of the same type of data. The purpose of this paper is to compare these two methods and identify the environment where one method may be preferred to the other.

The XmR chart has been used since 1942 (Dudding and Jennett,<sup>1</sup> Keen and Page,<sup>2</sup> Crowder,<sup>3,4</sup> Gitlow *et al.*,<sup>5</sup> Nelson,<sup>6,7</sup> and Wheeler<sup>8</sup>). The performance of the XmR chart has been examined by several authors (Roes *et al.*,<sup>9</sup> Rigdon *et al.*,<sup>10</sup> Acosta-Mejia,<sup>11</sup> Sargut and Demirors,<sup>12</sup> Khoo *et al.*,<sup>13</sup> Trip and Wieringa,<sup>14</sup> Borneman,<sup>15</sup> Chakraborti,<sup>16</sup> Benneyan,<sup>17</sup> Marks and Krehbiel,<sup>18</sup> and Poots and Woodcock<sup>19</sup>). To date, no comparison has been made to TCC. TCC was proposed by Alemi<sup>20</sup> and based on Tukey<sup>21</sup> fences for box plots. Borckardt *et al.*,<sup>22</sup> Borckardt *et al.*,<sup>23</sup> Tornq and Lee,<sup>24</sup> Tornq *et al.*,<sup>25</sup> and Tercero-Gomez *et al.*,<sup>26</sup> examined the performance of TCC. Lee<sup>27</sup> introduced asymmetrical control limits to monitoring the process and showed that it is less sensitive to signal mean shifts, when the monitoring variable follows a skewed distribution. Sukparungsee<sup>28</sup> also reports that TCC is robust in detecting changes in parameters of skew distributions. Its performance was superior to the exponentially weighted moving average control chart. Tercero-Gomez *et al.*<sup>26</sup> introduced a method of handling skewed distribution in TCC. Lee and Tornq,<sup>29</sup> Lee *et al.*,<sup>30</sup> and Sukparungsee<sup>31</sup> further introduced some modification of the Tukey chart to improve its performance. These studies while examining and improving the performance of TCC have not compared it to the XmR chart.

## 2. Illustrative example using real life data

To illustrate the use of these two control charts, we present the analysis of data taken from the Major League Baseball to detect whether use of steroids has led to changes in scores. Major League is the highest professional baseball league in the USA. It has experienced a series of historical eras since it begun. Using data from 1969 to 2008, Hill and Schvaneveldt<sup>32</sup> proposed that the steroid era in Major League can be detected by comparing scores in this era to the historical pattern. They used an XmR chart and assumed that 1968 to 1992 could be used as baseline data, when no steroids were used. Figure 1 shows the performance of TCC and XmR

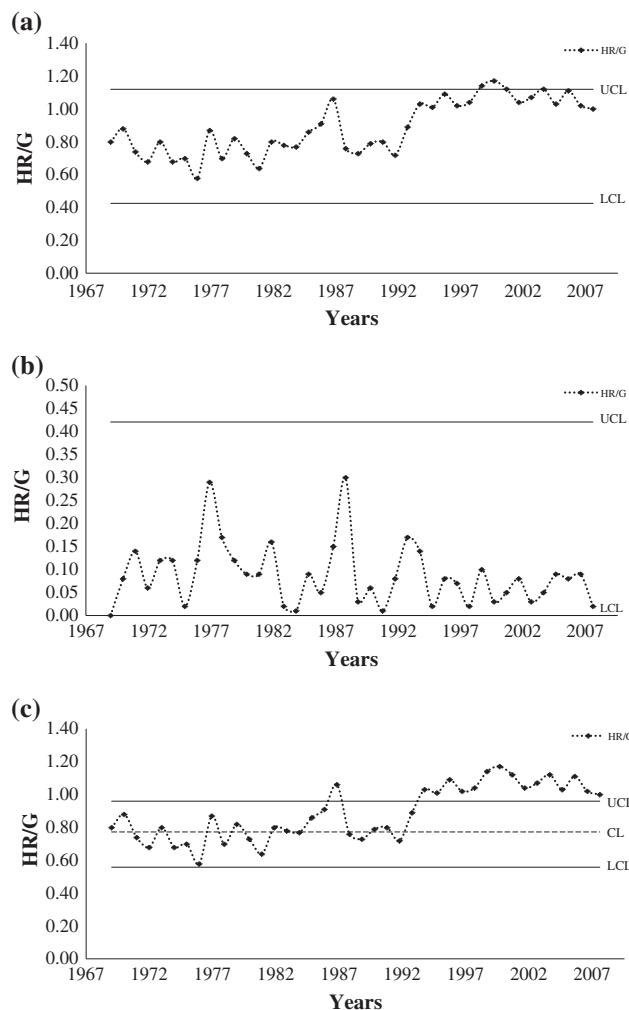
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**Figure 1.** Control charts of (a) individual, (b) moving range Xmr, and (c) Tukey (TCC) charts using real life data

charts on these data. In this example, TCC detects out of control process sooner than XmR. It signals an out of control process in the 34th observation. While this example shows that TCC is more efficient, other data can be organized where XmR is more efficient. The real question is when one approach is preferred to another.

### 3. Methods

Using different distributions, we simulated data and then tested if the data were in or out of control by comparing the observations to the control limits. The limits of TCC were based on the following formulas:

$$\left. \begin{array}{l} LCL_{TCC} = Q_1 - K_{TCC}(IQR) \\ CL_{TCC} = Q_2 \\ UCL_{TCC} = Q_3 + K_{TCC}(IQR) \end{array} \right\} \quad (1)$$

where  $Q_2$  = median,  $Q_1$  = first quartile,  $Q_3$  = third quartile, and  $IQR$  = interquartile range.  $K_{TCC}$  determines the width of control limits. Alemi<sup>20</sup> used  $K_{TCC} = 1.5$ , but it may be readjusted based on type-1 error rate.

For XmR, there are really two control charts. The plotting statistic for individual observations is the observation  $x$ , and the plotting statistic for moving range is the range between consecutive values. Control limits for combined individual and XmR charts can be calculated as follows:

Control limits for individual x chart

$$\left. \begin{array}{l} UCL_x = \mu_0 + M_0 \sigma_0 \\ LCL_x = \mu_0 - M_0 \sigma_0 \end{array} \right\} \quad (2)$$



**Table I. (c)** ARL for I/MR and Tukey control chart using gamma and Weibull distributions

Distribution	Gamma (4, 1)		Gamma (2, 1)		Weibull (1, 1)		Weibull (10, 1)		Weibull (35, 1)		Weibull(2, 1)	
	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	369.8545	370.4001	370.3149	370.4443	370.0794	370.8007	370.4482	370.4692	369.9316	370.5405	370.2268	370.1607
0.25	250.26	292.2642	272.189	270.6067	283.9058	288.8744	586.4621	229.3811	202.0015	194.3793	211.7797	215.3696
0.5	176.9297	203.3939	199.5599	197.8237	223.7072	223.2161	904.1804	85.8268	94.0578	91.5664	126.3051	128.2205
0.75	118.5689	137.0673	145.3865	146.0138	171.9289	176.4225	1195.187	32.5954	47.8126	45.8224	78.1694	76.2828
1	82.6578	93.9178	106.8749	109.0542	134.8576	138.9957	1087.114	15.0858	25.6474	24.5759	48.5641	49.2572
1.25	57.704	66.466	78.0593	76.8737	104.4008	106.3598	510.8429	8.0426	15.0818	14.3891	31.393	31.2328
1.5	41.0552	46.4198	58.3683	57.8209	79.9236	83.0901	159.9641	4.927	9.1493	9.1152	20.4162	20.6124
1.75	28.8011	33.0215	43.1852	42.8321	62.9344	63.9344	55.9573	3.3678	6.1837	5.9754	13.8872	13.8619
2	20.6279	23.1301	31.6286	32.17	49.2744	49.727	22.8769	2.4698	4.3791	4.2724	9.7013	9.4496
2.25	14.7888	16.7834	23.9705	23.5463	37.9982	38.6647	11.1409	1.9807	3.166	3.1444	6.9917	6.8894
2.5	10.6407	12.0481	17.6482	17.6389	29.6345	30.4112	6.4053	1.6449	2.4508	2.4402	5.1402	5.0472
2.75	7.8837	9.0215	13.3285	13.3072	23.4081	23.0358	4.1081	1.4463	2.0147	1.9943	3.8267	3.8699
3	5.8826	6.6001	9.9448	10.0228	18.2302	18.6415	2.9146	1.3037	1.6865	1.6842	2.9458	2.988
3.25	4.4466	4.9151	7.5468	7.5563	14.1749	14.4274	2.204	1.2157	1.4539	1.4507	2.3644	2.3692
3.5	3.4059	3.7279	5.7572	5.7234	11.0252	11.1977	1.8044	1.1414	1.3064	1.3143	1.9054	1.9495
3.75	2.6151	2.8978	4.4281	4.4087	8.5253	8.5988	1.5438	1.0957	1.1952	1.1913	1.6377	1.6363
4	2.0786	2.3133	3.3623	3.4381	6.5842	6.7332	1.3821	1.0683	1.1174	1.1234	1.4001	1.3948

**Table I. (d)** ARL for I/MR and Tukey control chart using chi-square and Maxwell distributions

Distribution	Chi-square (100)		Chi-square (10)		Chi-square (10)		Chi-square (10)		Maxwell (2)		Maxwell (1)	
	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	370.679	370.3389	369.7236	370.3621	370.4431	370.066	211.9161	209.7514	255.0451	167.4929	79.2032	
0.25	119.4787	120.8631	169.0671	168.8236	163.8815	43.358	69.9489	69.1689	115.4225	12.7974	20.7911	
0.5	41.3117	41.8852	77.6702	78.0585	4.7978	6.9714	26.4515	26.2358	53.3816	54.2645	3.0344	
0.75	16.7663	16.9257	36.6018	36.7234	1.4128	1.6722	10.8771	10.7916	25.7153	26.2419	1.082	
1	7.4295	7.4716	18.1449	18.3592	1.0034	1.6722	5.2562	5.2626	12.9918	13.0733	1	
1.25	3.9496	3.8538	9.4287	9.4118			2.9462	2.954	6.8959	7.0315		
1.5	2.3044	2.2737	5.1878	5.0641			1.8706	1.8432	3.8861	3.9251		
1.75	1.5791	1.5569	3.0284	3.0413			1.3751	1.3778	2.3646	2.3534		
2	1.2413	1.2268	1.9077	1.9046								

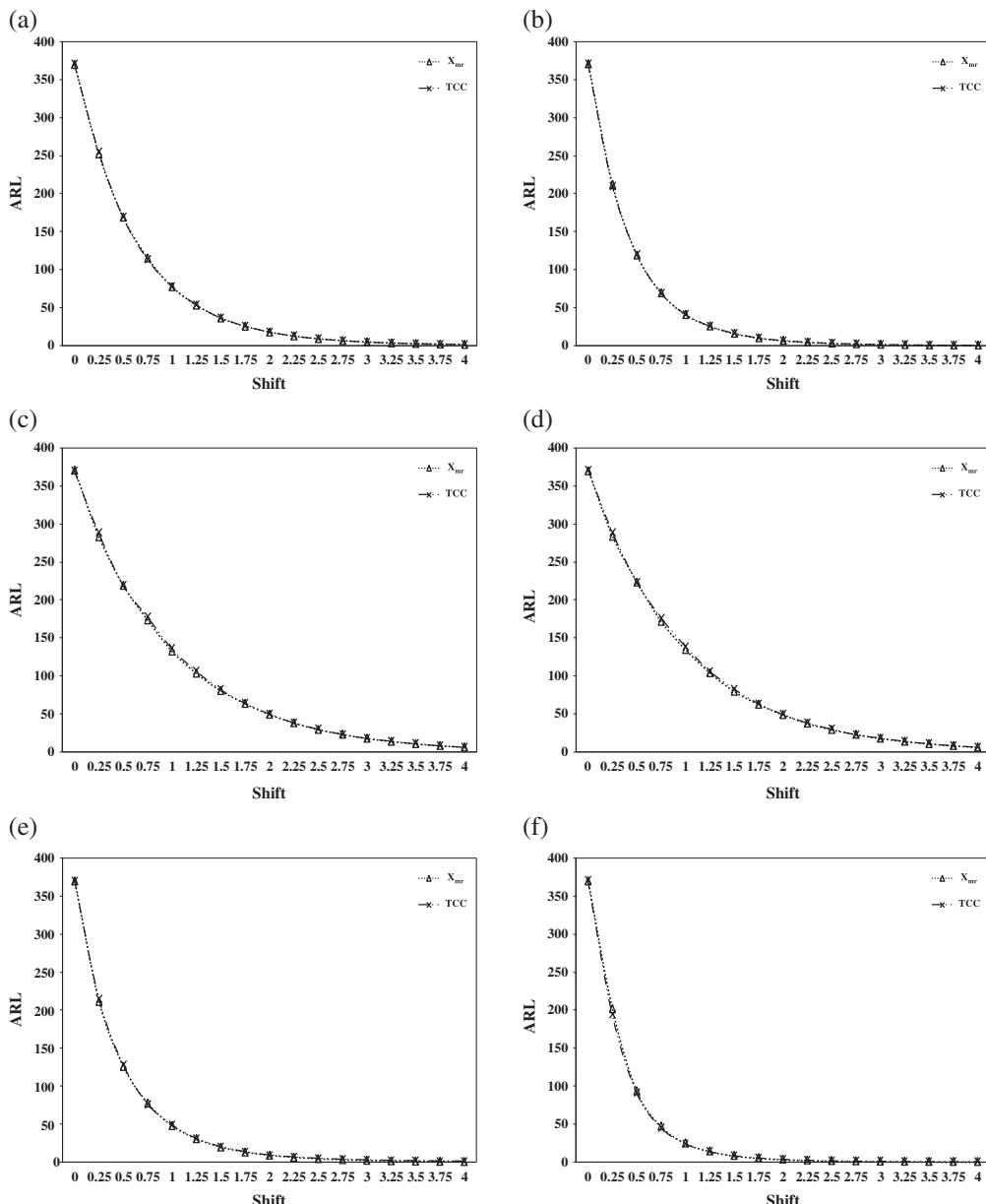
## Control limits for moving range

$$\left. \begin{array}{l} UCL_R = R_0 \sigma_0 \\ LCL_R = 0 \end{array} \right\} \quad (3)$$

The performance of control charts was assessed using the concept of average run length (ARL), extra quadratic loss (EQL), median run length (MDRL), standard deviation run length (SDRL), performance comparison index (PCI), and relative ARL (RARL). These measures of efficiency are described in the succeeding texts:

## 3.1. Average run length

Average run length<sub>0</sub> is the average number of samples until an out of control shift is detected by the chart when the process mean is in control. ARL<sub>1</sub> is the average number of samples until an out of control signal is detected by the chart when the process mean is moved to an out of control situation. For calculating ARL of combined the individual and moving range chart, we used the procedure introduced by Crowder.<sup>3,4</sup> Marks and Krehbiel<sup>18</sup> also used these parameters for calculating ARL for XmR charts. ARL calculations for TCC were based on the method used by Torg and Lee.<sup>24</sup> For Weibull and Rayleigh distributions, we used asymmetrical control limits suggested by Lee.<sup>27</sup> We have also applied continuity correction for discrete distribution as suggested by Chan *et al.*<sup>33</sup>



**Figure 2.** Both charts with almost the same efficiency: (a) chi-square (10), (b) chi-square (100), (c) exponential (1), (d) gamma (1, 1), (e) Weibull (2,1), and (f) Laplace distribution

**Table II.** (a) EQL, RARL, and PCI for I/MR and Tukey control chart using chi-square, exponential, Laplace, lognormal, normal, and Rayleigh distributions

Distribution	Exponential (1)		Laplace (0, 1)		Logistic (6, 2)		Lognormal (0, .25)		Normal (0, 1)		Rayleigh (2)		Chi-square (100)			
	$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	
		EQL	138.858	141.496	119.442	116.423	75.612	63.8	55.027	51.753	57.803	26.072	62.177	32.282	26.784	26.712
RARL	1	1.018	1.026	1	1.163	1	1.061	1	2.007	1	1.81	1	1.004	1	1.003	1
PCI	1	1.019	1.026	1	1.185	1	1.063	1	2.217	1	1.926	1	1.003	1	1.003	1

**Table II.** (b) EQL,RARL, and PCI for I/MR and Tukey control chart using binomial, chi-square, geometric, Poisson, and Student's *t* distributions

Distribution	Binomial (.50, .3)		Geometric (.3)		Poisson (10)		t (30)		t (10)		t (4)		Chi-square (10)			
	$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	
		EQL	34.625	24.551	141.828	143.971	30.568	26.723	56.049	32.949	82.696	57.011	116.984	234.732	54.245	54.518
RARL	1	1.346	1	1	1.015	1.124	1	1.58	1	1.393	1	1	1.934	1	1.004	1
PCI	1	1.41	1	1	1.015	1.144	1	1.701	1	1.451	1	1	2.007	1	1.003	1

**Table II.** (c) EQL,RARL, and PCI for I/MR and Tukey control chart using chi-square, gamma, and Weibull distributions

Distribution	Gamma (4, 1)		Gamma (2, 1)		Gamma (1, 1)		Weibull (10, 1)		Weibull (3.5, 1)		Weibull (2, 1)		Maxwell (2)			
	$\delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	
		EQL	59.907	67.926	89.311	89.208	138.376	140.755	229.686	12.939	18.01	17.647	32.449	32.423	7.511	6.389
RARL	1	1.129	1.001	1	1	1	1	1.016	16.489	1	1.018	1	0.999	1	1.267	1
PCI	1	1.134	1.001	1	1	1	1	1.017	17.752	1	1.021	1	1.001	1	1.176	1

### 3.2. Extra quadratic loss

Extra quadratic loss is the overall performance measure of a particular chart. EQL is defined as the weighted average of ARL over the entire shift domain  $\delta_{\min} < \delta < \delta_{\max}$  using the  $\delta^2$  as a weight. EQL can be written in the form

$$EQL = \frac{1}{\delta_{\max} - \delta_{\min}} \int_{\delta_{\min}}^{\delta_{\max}} \delta^2 ARL(\delta) d\delta \quad (4)$$

where  $ARL(\delta)$  is the ARL of a particular chart at  $\delta$ . Equation (4) is based on the assumption that  $\delta$  has a uniform distribution over the interval  $[\delta_{\max} - \delta_{\min}]$  further discussed by Ahmad *et al.*<sup>34-36</sup>

### 3.3. Median run length and standard deviation run length

Maravelakis *et al.*<sup>37</sup> suggested the MDRL and SDRL in the case of the skewed nature of a run length distribution. For better performance, low values of MDRL and SDRL are desirable.

### 3.4. Performance comparison index

This measure of efficiency is the ratio of EQL and EQL of the best chart under the similar situation. Ou *et al.*<sup>38</sup> discussed this measure in another form using a similar ratio. PCI supports the performance comparison and ranking-based EQL. Charts that have the lowest EQL have  $PCI = 1$ , and all other charts have a PCI greater than 1. A PCI formula has been further written in the succeeding texts.

$$PCI = \frac{EQL}{EQL_{Best.Chart}} \quad (5)$$

### 3.5. Relative average run length

Relative average run length computes the average ratios between  $ARL(\delta)$  to the  $ARL_{bmk}(\delta)$ . For a chart with the lowest  $ARL_{bmk}(\delta)$ , RARL is 1, and all other charts have an RARL greater than 1 (Ahmad *et al.*<sup>34-36</sup>).

$$RARL = \frac{1}{\delta_{\max} - \delta_{\min}} \int_{\delta_{\min}}^{\delta_{\max}} \frac{ARL(\delta)}{ARL_{bmk}(\delta)} d\delta \quad (6)$$

To find out these performance measures, we generated the process data using different probability distributions: binomial, chi-square, exponential, gamma, geometric, Laplace, logistic, lognormal, Maxwell, normal, Poisson, Rayleigh, Student's *t*, and Weibull distributions.

## 4. Results and discussion

Tables I(a)–I(d) shows the ARL for XmR and TCC in data simulated from different distributions. These data are also presented in Figure 2 graphically. The performance of the two control charts is similar with some exceptions. The ARL performance of both control charts is similar using geometric, exponential, Laplace, Weibull (2, 1), gamma (2, 1), gamma (1, 1), and chi-square (100, 10 degrees of freedom) distributions. For comparison purposes, refer to Figure 2.

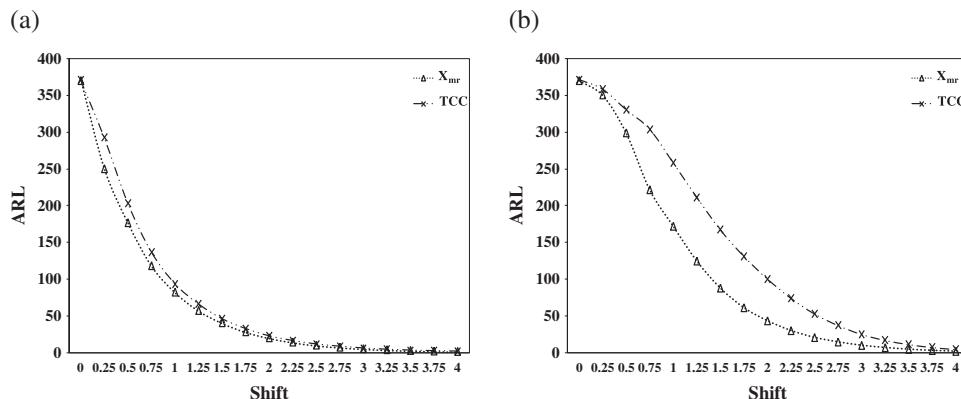


Figure 3. Individual/moving range (I/MR) chart with more efficiency than Tukey chart: (a) gamma (4, 1) and (b) t (4) distribution

**Table III.** (a) MDRL performance of Tukey and I/MR chart using binomial, geometric, Poisson, and Student's *t* distributions

Distribution	Binomial (50, .3)		Geometric (.3)		Poisson (10)		t (30)		t (10)		t (4)	
	$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr
0	255	254	247.5	245	247	250	256.5	249	260	258	250	260
0.25	194	162	200	193	157	140	231	204	235	237	243	247
0.5	126	88	147	150	89	77	186	130	201	174	206	230
0.75	76	47	116	117	48	47	131	74	155	120	153	212
1	43	26	96	92	33	28	81	41	107	76	121	179
1.25	25	16	72	71	25	17	49	24	73	49	84	146
1.5	15	10	55	55	15	11	29	15	48	31	61	118
1.75	10	7	46	42	9	8	18	9	30	19	42	89
2	6	5	35	34	5	5	11	6	19	12	30	69
2.25	4	3	25	26	4	4	7	4	12	8	21	51
2.5	3	2	21	21	3	3	5	3	8	5	15	36.5
2.75	2	2	17	17	2	2	3	2	5	4	11	26
3	2	2	13	13	2	2	2	2	4	3	7	18
3.25	1	1	10	10	1	1	2	1	3	2	5	12
3.5	1	1	8	8	1	1	1	1	2	2	4	8
3.75	1	1	6	6	1	1	1	1	2	1	3	6
4	1	1	5	5	1	1	1	1	1	1	2	4

**Table III.** (b) MDRL performance of Tukey and I/MR chart using gamma and Weibull distributions

Distribution	Gamma (4, 1)		Gamma (2, 1)		Gamma (1, 1)		Weibull (10, 1)		Weibull (3.5, 1)		Weibull (2, 1)	
	$\delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr
0	260	252	260	251	258	198	260	256	257	254	254	258
0.25	175	198	175	188	199	196	397	159	137	133	148	150
0.5	122	142	122	137	154	153	613.5	59	68	63	88	89
0.75	81	95	81	101	118	124	824	23	33	32	54	53
1	57	65	57	76	92	97	741	11	19	17	34	35
1.25	40	45	40	52	73	74	346	6	11	10	22	21
1.5	28	32	28	40	55	58	111	3	7	7	14	14
1.75	20	23	20	29	43	45	39	2	4	4	10	10
2	14	16	14	23	34	34	16	2	3	3	7	7
2.25	10	12	10	16	26	27	8	1	2	2	5	5
2.5	8	9	8	12	21	21	5	1	2	2	4	4
2.75	6	6	6	9	16	16	3	1	2	2	3	3
3	4	5	4	7	13	13	2	1	1	1	2	2
3.25	3	4	3	5	10	10	2	1	1	1	2	2
3.5	3	3	3	4	8	8	1	1	1	1	1	1
3.75	2	2	2	3	6	6	1	1	1	1	1	1
4	2	2	2	3	5	5	1	1	1	1	1	1

**Table III. (c) MDRL performance of Tukey and I/MR chart using exponential, Laplace, logistic, normal, and Rayleigh distributions**

Distribution	Exponential (1)	Laplace (0, 1)	Logistic (6, 2)	Lognormal (0, .25)	Normal (0, 1)	Rayleigh (2)
$\delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	261.5	251	259	255	256	257
0.25	201	205	244	239.5	246	228
0.5	150	150	218	205	188	178
0.75	120	123	164	154	141	125
1	92	95	124	115	95	80
1.25	72	72	86	86	64	53
1.5	56	57	64	59	42	34
1.75	44	45	43	43	28	22
2	35	35	31	30	18	14
2.25	27	27	22	21	12	9
2.5	21	21	16	16	8	6
2.75	16	16	11	11	5	4
3	13	13	8	8	4	3
3.25	10	10	5	5	3	2
3.5	8	8	4	4	2	2
3.75	6	6	3	3	2	1
4	5	5	2	2	1	1

**Table III. (d) MDRL and SDRL performance of Tukey and I/MR chart using chi-square and Maxwell distributions**

Distribution	MDRL performance using continues distribution			SDRL performance using continues distribution		
	Chi-square (100)	Chi-square (10)	Maxwell (2)	Chi-square (100)	Chi-square (10)	Maxwell (2)
$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	254	254	256	258	253	372.981
0.25	146	142	177	175	54	210.845
0.5	83	84	118	119	31	118.577
0.75	49	48	80	78	9	68.6914
1	29	29	54	53	3	41.0968
1.25	18	18	37	37	2	26.1511
1.5	12	12	25	25	1	16.2487
1.75	8	8	18	18	1	10.5237
2	5	5	13	13	1	6.94577
2.25	4	4	9	9	1	4.72625
2.5	3	3	7	7	1	3.38588
2.75	2	2	5	5	1	2.39626
3	2	2	4	4	1	1.73512
3.25	1	1	3	3	1	1.28531
3.5	1	1	2	2	1	0.95364
3.75	1	1	2	2	1	0.7312
4	1	1	1	1	1	0.53973

**Table III. (e)** SDRIL performance of Tukey and I/MR chart using exponential, Laplace, logistic, normal, and Rayleigh distributions

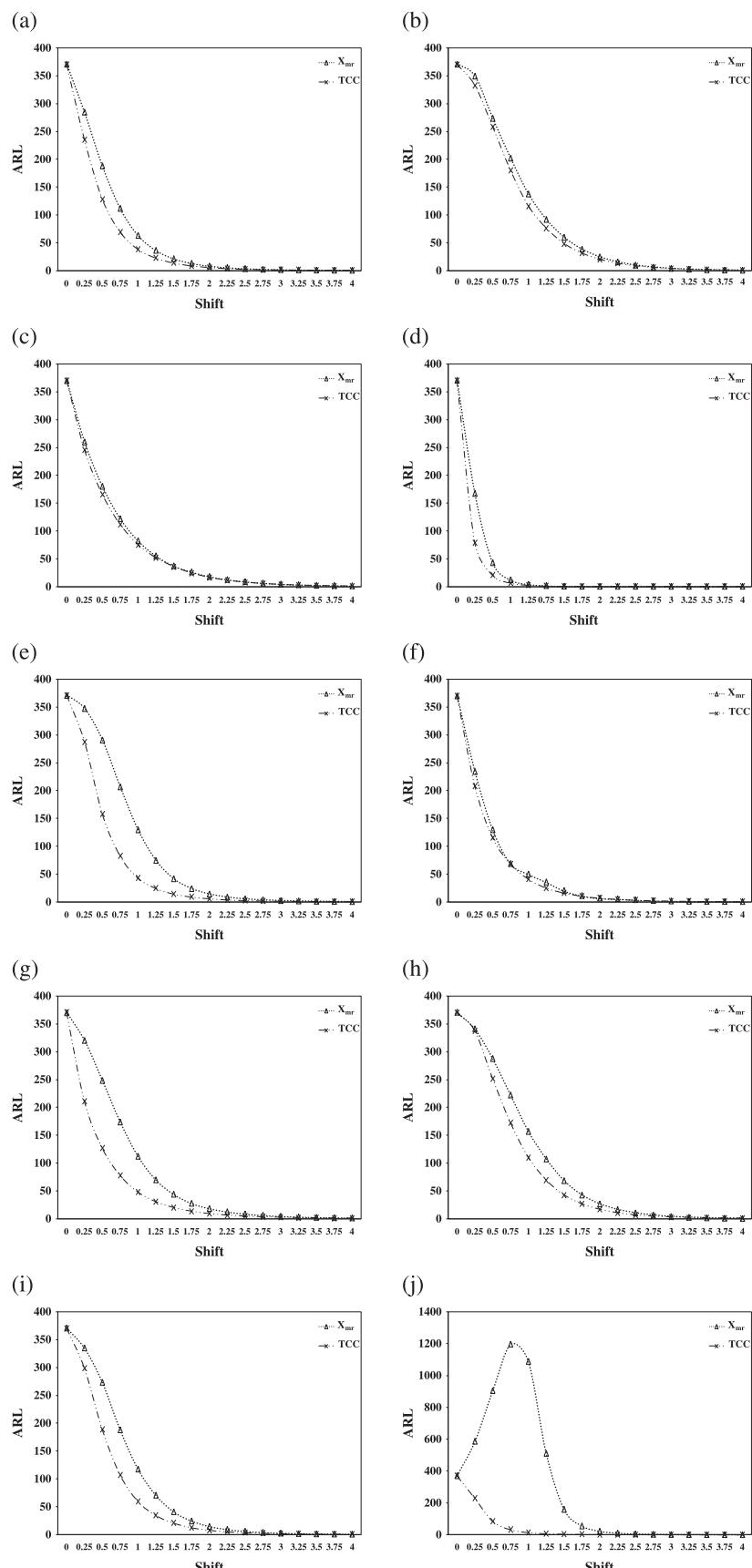
Distribution	Exponential (1)	Laplace (0, 1)	Logistic (6, 2)	Lognormal (0, .25)	Normal (0, 1)	Rayleigh (2)
$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	366.67137	373.84051	365.91871	372.90428	373.56181	369.83448
0.25	281.12617	287.04586	351.8927	355.90094	348.20191	336.15609
0.5	221.55912	219.17072	309.05086	299.43422	278.22801	263.68963
0.75	175.69005	177.19535	236.40019	227.292	205.44312	183.5606
1	133.44749	137.28579	169.61643	170.67978	138.87679	118.27841
1.25	103.73382	107.93847	125.73146	122.99933	92.147227	77.261292
1.5	80.991386	82.75496	92.700679	88.41594	59.841866	49.921862
1.75	65.125426	64.341382	61.561473	62.539682	38.72969	32.385672
2	48.867616	49.894378	43.208769	43.136102	24.884869	20.358713
2.25	37.837996	38.387936	31.59711	29.708288	16.116075	13.290507
2.5	29.006398	30.675282	21.85795	21.170531	10.360408	8.3871977
2.75	23.272519	23.699393	15.2094	14.924428	6.970618	5.5452165
3	17.423256	18.47031	10.655922	10.238997	4.4361347	3.73844
3.25	13.915417	14.571573	7.1637216	7.0657193	2.9860285	2.5322277
3.5	10.727751	10.928996	4.8601013	4.7382602	2.0046812	1.6657402
3.75	8.0817796	8.1816062	3.2763714	3.1751111	1.4524504	1.2059107
4	6.2026946	6.5183114	2.10014	2.0314479	1.0718172	0.8975684
						1.2217754
						1.1459412
						0.7920444
						0.4746485
						1.2556055
						0.743128

**Table III. (f)** SDRIL performance of Tukey and I/MR chart using binomial, geometric, Poisson, and Student's *t* distributions

Distribution	Binomial (50, .3)	Geometric (.3)	Poisson (10)	t (30)	t (10)	t (4)
$\Delta$	Xmr	TCC	Xmr	TCC	Xmr	TCC
0	375.2462	374.9671	384.6194	451.8482	387.7642	383.4084
0.25	289.9097	241.849	297.4339	339.6826	239.9303	218.3973
0.5	193.8118	133.1271	217.7413	305.9369	129.5942	117.9442
0.75	116.8399	73.35631	181.2157	220.8213	69.54876	70.18644
1	65.53731	39.41716	143.3483	188.2104	54.92091	42.69
1.25	37.90829	23.87062	103.5988	145.671	36.57478	25.95621
1.5	22.51496	14.02946	81.08374	104.9288	20.4545	16.71987
1.75	13.47145	9.124814	67.63968	83.68937	11.49255	10.70732
2	8.579401	5.941207	49.22721	61.84107	7.002891	7.112901
2.25	5.702965	3.938829	38.52653	58.57827	6.172213	4.969179
2.5	3.7685	2.84368	32.28633	35.31778	4.143199	3.414852
2.75	2.673333	2.032092	23.7324	31.97855	2.737658	2.499691
3	1.953338	1.464703	17.64827	20.98737	1.842672	1.813159
3.25	1.445582	1.110188	14.60085	17.21436	1.274317	1.285875
3.5	1.097541	0.842452	11.36816	14.16955	1.158575	0.979822
3.75	0.815144	0.634882	7.978344	10.18663	0.840469	0.730615
4	0.620051	0.482941	6.163896	8.294542	0.589218	0.547288
						0.776425
						0.550198
						1.104059
						0.809155

**Table III.** (g) SDRL performance of Tukey and I/MR Chart using Gamma and Weibull distributions

Distribution	Gamma (4, 1)			Gamma (2, 1)			Gamma (1, 1)			Weibull (10, 1)			Weibull (3.5, 1)			Weibull (2, 1)		
	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	TCC	Xmr	
0	369.29205	376.1841	369.29205	370.5177	365.61735	462.06872	369.16733	382.02696	376.0306	376.7669	376.1801	374.15254						
0.25	248.83041	295.85471	248.83041	270.66984	282.94945	295.73148	594.4832	227.74397	203.874	198.0465	209.15485	211.92754						
0.5	177.88234	205.83496	177.88234	199.75752	223.21844	225.09389	912.56661	86.127002	98.38997	90.9565	126.77073	128.54196						
0.75	121.51532	135.93258	121.51532	145.17111	174.3795	176.97525	1208.4622	32.57664	47.23003	45.96202	77.390854	76.187926						
1	82.541262	94.752469	82.541262	108.69461	137.9444	136.81842	1093.7699	14.438646	25.99329	23.94748	47.543989	48.686551						
1.25	57.916958	66.530869	57.916958	78.587765	105.1709	105.91792	523.42905	7.67486	14.66845	13.95388	31.396384	31.649082						
1.5	41.059568	45.792432	41.059568	57.912109	79.004446	82.036814	158.51976	4.5034985	9.003527	8.491934	20.028916	20.352081						
1.75	28.536562	32.893018	28.536562	42.962212	63.105742	63.162741	54.7076	2.7954078	5.636357	5.566659	13.309996	13.471569						
2	19.885597	22.870795	19.885597	32.141746	48.568519	49.709279	22.419527	1.8827221	3.764428	3.709633	9.1577653	9.0346899						
2.25	14.55315	16.30594	14.55315	23.417675	37.784832	38.684221	10.956968	1.3981856	2.694394	2.59912	6.4309383	6.3952058						
2.5	10.117057	11.481009	10.117057	17.376798	28.653873	30.331593	5.875805	1.0226967	1.903456	1.91107	4.624271	4.4767596						
2.75	7.3892242	8.4513538	7.3892242	12.730013	23.067032	22.357399	3.6508283	0.7982356	1.43377	1.402663	3.3005338	3.3380066						
3	5.5220346	6.1176403	5.5220346	9.4071531	17.498766	18.374644	2.3543706	0.631115	1.082536	1.088021	2.3725567	2.4615974						
3.25	3.9637002	4.4427543	3.9637002	7.0359065	13.412431	14.229195	1.6127753	0.5073453	0.811738	0.79877	1.8048098	1.767372						
3.5	2.8494135	3.2508027	2.8494135	5.1936105	10.705495	10.74455	1.1914204	0.3977711	0.61945	0.649737	1.3038485	1.3560729						
3.75	2.0086203	2.3560794	2.0086203	3.9125689	7.9437763	8.1539614	0.9276678	0.3327951	0.493152	0.475948	1.0233003	1.0245548						
4	1.4976803	1.7410475	1.4976803	2.8387628	6.0464673	6.261225	0.7188541	0.2680341	0.383027	0.371465	0.7404558	0.7406671						



**Figure 4.** Tukey chart with higher efficiency than I/MR chart: (a) binomial (50, 0.3), (b) logistic (6, 2), (c) lognormal (0, 0.25), (d) Maxwell, (e) normal (0, 1), (f) Poisson (10), (g) Rayleigh; (h) t (10), (i) t (30), and (j) Weibull (10, 1) distribution

**Table IV.** (a) Tukey control chart multiplier using  $ARL_0 \equiv 168$  and  $ARL_0 \equiv 500$ 

Distribution	Exponential (1)	Laplace (0, 1)	Lognormal (0, .25)	Maxwell (2)	Normal (0, 1)	Rayleigh (2)
$ARL_0 \equiv 168$	$K = 3.42345$ $K_U = 3.423, K_L = 2.4802$	$K = 3.21$ $K_U = 2.05, K_L = 1.32122$	$K = 2.05$ $K_U = 2.564, K_L = 1.8765$	$K = 1.6324$ $K = 1.9671$	$K = 1.538783$ $K = 1.7902$	$K = 1.6895$ $K_U = 1.6895, K_L = 1.307$
$ARL_0 \equiv 500$	$K = 4.4001$ $K_U = 4.4001, K_L = 3.28766$	$K = 3.99872$	$K = 2.564, K_L = 1.8765$			$K = 2.04855$ $K_U = 2.04889, K_L = 1.3421$

**Table IV.** (b) I/MR control chart multiplier using  $ARL_0 \equiv 168$  and  $ARL_0 \equiv 500$ 

Distribution	Exponential (1)	Laplace (0, 1)	Lognormal (0, .25)	Maxwell (2)	Normal (0, 1)	Rayleigh (2)
$ARL_0 \equiv 168$	$M_0 = 4.1452$ $R_0 = 5.678$	$M_0 = 3.63$ $R_0 = 6.031$	$M_0 = 3.2064$ $R_0 = 5.1272$	$M_0 = 3.1423$ $R_0 = 3.9852$	$M_0 = 3.41$ $R_0 = 3.87$	$M_0 = 3.184$ $R_0 = 4.023$
$ARL_0 \equiv 500$	$M_0 = 5.232$ $R_0 = 7.8083$	$M_0 = 4.4025$ $R_0 = 7.387$	$M_0 = 3.8964$ $R_0 = 6.49959$	$M_0 = 3.82$ $R_0 = 4.4238$	$M_0 = 3.7801$ $R_0 = 4.383$	$M_0 = 3.784$ $R_0 = 4.503$

**Table IV.** (c) I/MR control chart multiplier using  $ARL_0 \equiv 370$ 

Distribution	Binomial (50, .3)	Chi-square (100)	Chi-square (10)	Exponential (1)	Gamma (4, 1)
$ARL_0 \equiv 370$	$M_0 = 3.233$ $R_0 = 4.3801$	$M_0 = 3.1174$ $R_0 = 6.6131$	$M_0 = 3.789$ $R_0 = 6.8180$	$M_0 = 4.8969$ $R_0 = 7.4953$	$M_0 = 3.8943$ $R_0 = 6.431$
Distribution $ARL_0 \equiv 370$	Gamma (2, 1) $M_0 = 4.3321$ $R_0 = 8.3081$	Geometric (0.3) $M_0 = 4.911$ $R_0 = 6.32$	Laplace (0, 1) $M_0 = 4.1981$ $R_0 = 6.9301$	Logistic (6, 2) $M_0 = 3.76611$ $R_0 = 5.161$	Lognormal (0, .25) $M_0 = 3.764$ $R_0 = 5.05882$
Distribution $ARL_0 \equiv 370$	Maxwell (2) $M_0 = 4.1981$ $R_0 = 6.9301$	Normal (0, 1) $M_0 = 3.5$ $R_0 = 4.2512$	Poisson (10) $M_0 = 3.21$ $R_0 = 4.431$	Rayleigh (2) $M_0 = 3.784$ $R_0 = 4.33$	Student's <i>t</i> (30) $M_0 = 3.504$ $R_0 = 4.4211$
Distribution $ARL_0 \equiv 370$	Student's <i>t</i> (10) $M_0 = 3.803$ $R_0 = 4.8101$	Student's <i>t</i> (4) $M_0 = 4.5783$ $R_0 = 6.91$	Weibull (10, 1) $M_0 = 3.482$ $R_0 = 5.187$	Weibull (3.5, 1) $M_0 = 2.7562$ $R_0 = 4.732$	Weibull (2, 1) $M_0 = 3.3362$ $R_0 = 5.991$

**Table IV.** (d) Tukey control chart multiplier using  $ARL_0 \equiv 370$ 

Distribution	Binomial (50, 0.3)	Chi-square (100)	Chi-square (10)	Exponential (1)	Gamma (4, 1)
$ARL_0 \equiv 370$	$K = 1.9342$	$K = 1.834$ $K_U = 1.834, K_L = .9888$	$K = 2.4804$ $K_U = 2.4804, K_L = 1.2518$	$K = 4.121$ $K_U = 4.121, K_L = .262$	$K = 2.594$ $K_U = 2.667, K_L = .859$
Distribution $ARL_0 \equiv 370$	Gamma (2, 1) $K = 3.138$	Geometric (0.3) $K = 4.323$	Laplace (0, 1) $K = 3.76681$	Logistic (6, 2) $K = 2.507045$	Lognormal (0, .25) $K = 2.4251$
Distribution $ARL_0 \equiv 370$	Maxwell (2) $K = 1.8741$	Normal (0, 1) $K = 1.7238$	Poisson (10) $K = 1.965321$	Rayleigh (2) $K = 1.955$	Student's <i>t</i> (30) $K = 1.895$
Distribution $ARL_0 \equiv 370$	Student's <i>t</i> (10) $K = 2.327$	Student's <i>t</i> (4) $K = 3.969$	Weibull (10, 1) $K = 2.190$	Weibull (3.5, 1) $K = 1.466$	Weibull (2, 1) $K = 1.957$
			$K_U = 1.239, K_L = 2.298$	$K_U = 1.468, K_L = 1.462$	$K_U = 2.121, K_L = .785$

Other performance measures, EQL, RARL, and PCI, are reported in Tables II(a)–II(c). It is further observed that both control charts have similar performance. XmR was more efficient in the case of Student's *t* (4 degrees of freedom) and gamma (4, 1) distributions (Figure 3).

Similar conclusions are reached based on other performance measures (Tables I(a)–III(g)). TCC had a more efficient ARL, when the data were distributed from binomial, logistic, lognormal, Maxwell, normal, Poisson, Rayleigh, Student's *t* (with 30 and 10 degrees of freedom), Weibull (10, 1), and Weibull (3.5, 1). ARL curves are presented in Figure 4.

Other performance measures, EQL, RARL and PCI, are reported in Tables II(a)–II(c). Similar conclusions are reached whether we rely on ARL or other measures of performance. TCC had better EQL, RARL, PCI, SDRL, and MDRL measures than the XmR chart.

It is to be mentioned that the control limit multipliers for both the charts under discussion are evaluated for different choices of  $ARL_0$ . We have provided these multipliers in Tables IV(a)–IV(d) at  $ARL_0$  of 168, 370, and 500 and different probability distributions.

## 5. Conclusions and recommendations

Both TCC and XmR chart were designed to be simple to use and require no extensive access to computers or calculations. Neither one requires the calculation of standard deviation: a procedure that is difficult if one does not have access to computers. Both methods make limited assumptions about the nature of the data and can be widely used. Both TCC and XmR chart performed well in the analysis of different simulated data. Improvement teams have a choice to make about which control chart best suits their needs. In health care, early detection of adverse events (e.g., suicide, onset of cancer, medication errors, etc.) is important. TCC and XmR differ in their speed of detecting a shift in a process.

There are some situations in which both control charts have similar performance. There are also many instances where TCC was preferred to XmR and a few where the reverse occurred. TCC was more efficient, when the data came from binomial, Rayleigh, Maxwell, normal, logistic, lognormal, Weibull, and Student's *t* (with 30 and 10 degrees of freedom) distributions. One would expect many processes to follow these distributions. Normal distribution is quite common. Because these distributions are common, one would infer that in most common situations, TCC is more or equally accurate than XmR.

Most improvement teams are not sure about the distribution of their data. TCC is the better choice as it outperforms XmR in normal and many nonnormal environments. Future research should examine the performance of TCC and XmR charts in situations where cumulative sum is calculated and events in recent time periods are weighted more heavily than events in older time periods. Another option may be a memory structure in the form of exponentially weighted moving average charts for an efficient detection of smaller shifts.

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